R&D 1994 MANPOWER ALLOCATION BY ACTIVITY

PROG NO	PROG NAME	ACTIVITY		EMPLOYEE	TIME
1	IS	1A01	NEW MEASUREMENT TECHNIQUES (AT INBIFO)		

Cost Center: 1R1

ELLIS, C	0.02
M/Y Subtotal for 1R1 / 1A01 :	**0.02**

Cost Center: 2R5

NIXON, GERRY	0.1
M/Y Subtotal for 2R5 / 1A01 :	**0.1**
M/Y Total for 1A01 :	**0.12**

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R&D 1994 MANPOWER ALLOCATION BY ACTIVITY

PROG NO	PROG NAME	ACTIVITY		EMPLOYEE	TIME
1	IS	1A02	PROJECT CASE		
			Cost Center: 1R1		
				WHIDBY, JERRY	0.1
				M/Y Subtotal for 1R1 / 1A02 :	**0.1**
			Cost Center: 2R1		
				PATSKAN, GEORGE	0.02
				SOLANA, RICHARD	0.04
				M/Y Subtotal for 2R1 / 1A02 :	**0.06**
			Cost Center: 2R2		
				ARD ATOP	0.03
				KINSER, ROBIN	0.02
				TORRENCEBENNET, K	0.02
				M/Y Subtotal for 2R2 / 1A02 :	**0.07**
			Cost Center: 2R5		
				LEYDEN, DONALD	0.05
				NIXON, GERRY	0.02
				M/Y Subtotal for 2R5 / 1A02 :	**0.07**
			Cost Center: 3R3		
				FOURNIER, JAY	1
				M/Y Subtotal for 3R3 / 1A02 :	**1**
			Cost Center: 3R4		
				DAS, AMITABH	0.5
				HOWELL, TONY	0.2
				LIPOWICZ, PETER	1
				MECHANICAL ENG. 7-9	1
				NGUYEN, TUNG	0.1
				SMITH, ULYSSES	0.75
				SOWERS, SCOTT	1
				SPRINKELJR, FRANCIS	1
				SUBBIAH, M	0.05
				SWEENEY, WILLIAM	0.85
				WAYMACK, BRUCE	0.2
				M/Y Subtotal for 3R4 / 1A02 :	**6.65**
			Cost Center: 4R2		

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R&D 1994 MANPOWER ALLOCATION BY ACTIVITY

PROG NO	PROG NAME	ACTIVITY	EMPLOYEE	TIME
			MESSNER, INGRID	1
			M/Y Subtotal for 4R2 / 1A02 :	1
		Cost Center: 5R6		
			LASLIE, DONALD	0.1
			MARTIN, PETER	0.1
			WASHINGTON, ZELITA	0.05
			M/Y Subtotal for 5R6 / 1A02 :	0.25
			M/Y Total for 1A02 :	9.2

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R&D 1994 MANPOWER ALLOCATION BY ACTIVITY

PROG NO	PROG NAME	ACTIVITY		EMPLOYEE	TIME
1	IS	1A03	SIDESTREAM SMOKE CHEMISTRY(WHAT&MANIPUL.)		
			Cost Center: 1R1		
				WHIDBY, JERRY	0.05
				M/Y Subtotal for 1R1 / 1A03 :	0.05
			Cost Center: 2R1		
				SOLANA, RICHARD	0.053
				WARE, JUDITH	0.024
				WILLIAMS, DAVID	0.029
				M/Y Subtotal for 2R1 / 1A03 :	0.106
			Cost Center: 2R5		
				LEYDEN, DONALD	0.2
				NIXON, GERRY	0.02
				M/Y Subtotal for 2R5 / 1A03 :	0.22
			Cost Center: 3R3		
				DOUGLAS, DAVID	0.09
				GRANTHAM, PATRICIA	0.16
				HAYES, CYNTHIA	0.34
				HSU, FRANCIS	0.11
				KAISER, RALPH	0.16
				MCRAE, DOUGLAS	0.05
				TATUM, CATHY	0.11
				M/Y Subtotal for 3R3 / 1A03 :	1.02
			Cost Center: 5R2		
				JELTEMA, MELISSA	0.02
				JELTEMA, MELISSA	0.02
				KUESTEN, CARLA	0.08
				KUESTEN, CARLA	0.08
				M/Y Subtotal for 5R2 / 1A03 :	0.2
			Cost Center: 7R1		
				BLANKENSHIPII, ROBE	0.3
				M/Y Subtotal for 7R1 / 1A03 :	0.3
				M/Y Total for 1A03 :	1.896

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R&D 1994 MANPOWER ALLOCATION BY ACTIVITY

PROG NO	PROG NAME	ACTIVITY		EMPLOYEE	TIME
1	IS	1A04	PROJECT LEAP-PHYSICS,CHEMISTRY,SUBJECTIVES		
			Cost Center: 1R1		
				CARCHMAN, RICHARD	0.05
				WHIDBY, JERRY	0.05
				M/Y Subtotal for 1R1 / 1A04 :	0.1
			Cost Center: 2R1	Carchman	0.05
				~~GAINES, OLA~~	~~0.02~~
				PATSKAN, GEORGE	0.051
				SOLANA, RICHARD	0.103
				M/Y Subtotal for 2R1 / 1A04 :	0.174
			Cost Center: 2R5		
				NIXON, GERRY	0.02
				M/Y Subtotal for 2R5 / 1A04 :	0.02
			Cost Center: 3R3		
				HAYES, CYNTHIA	0.1
				M/Y Subtotal for 3R3 / 1A04 :	0.1
			Cost Center: 3R4		
				DAS, AMITABH	0.5
				DEEVI, SEETHARAMA	0.1
				HOWELL, TONY	0.8
				NGUYEN, TUNG	0.1
				SMITH, ULYSSES	0.25
				SUBBIAH, M	0.4
				M/Y Subtotal for 3R4 / 1A04 :	2.15
				M/Y Total for 1A04 :	2.344

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R&D 1994 MANPOWER ALLOCATION BY ACTIVITY

PROG NO	PROG NAME	ACTIVITY		EMPLOYEE	TIME
1	IS	1A05	SELECTIVE FILTRATION		
			Cost Center: 1R1		
				WHIDBY, JERRY	0.05
				M/Y Subtotal for 1R1 / 1A05 :	**0.05**
			Cost Center: 2R1		
				WARE, JUDITH	0.025
				WILLIAMS, DAVID	0.025
				M/Y Subtotal for 2R1 / 1A05 :	**0.05**
			Cost Center: 2R2		
				HATHCOCKJR, STANLE	0.15
				LEPHARDT, JOHN	0.05
				THOMPSON, LENA	~~0.1~~ 0.05
				M/Y Subtotal for 2R2 / 1A05 :	**0.2**
			Cost Center: 2R5		
				LEYDEN, DONALD	0.05
				NIXON, GERRY	0.02
				M/Y Subtotal for 2R5 / 1A05 :	**0.07**
			Cost Center: 3R3		
				HSU, FRANCIS	0.05
				KOLLER, KENT	0.05
				MORRISETTE, E	0.15
				TATUM, CATHY	0.3
				M/Y Subtotal for 3R3 / 1A05 :	**0.55**
			Cost Center: 3R4		
				KAO, JAMES	0.1
				NGUYEN, TUNG	0.1
				M/Y Subtotal for 3R4 / 1A05 :	**0.2**
			Cost Center: 5R3		
				NEWMAN, KENNETH	0.2
				M/Y Subtotal for 5R3 / 1A05 :	**0.2**
			Cost Center: 5R6		
				FINLEY, ARLINGTON	0.4
				HAYES, DANIEL	0.15

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R&D 1994 MANPOWER ALLOCATION BY ACTIVITY

PROG NO	PROG NAME	ACTIVITY	EMPLOYEE	TIME
			HEARN, JOHN	0.1
			LASLIE, DONALD	0.25
			MARTIN, PETER	0.65
			WASHINGTON, ZELITA	0.2
			M/Y Subtotal for 5R6 / 1A05 :	**1.75**
			M/Y Total for 1A05 :	**3.17**
M/Y Total for Program No. 1 (IS):				**16.93**

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R&D 1994 MANPOWER ALLOCATION BY ACTIVITY

RHC

PROG NO	PROG NAME	ACTIVITY		EMPLOYEE	TIME
2	P98	2A02	FILTER FUNDAMENTALS, OPTIMIZED APPLICATION		

Ken Newman

Cost Center: 2R1

WILLIAMS, DAVID	0.02
M/Y Subtotal for 2R1 / 2A02 :	[redacted]

Cost Center: 2R2

ARD 10-11	0.2
M/Y Subtotal for 2R2 / 2A02 :	[redacted]

Cost Center: 5R3

NEWMAN, KENNETH	0.3
M/Y Subtotal for 5R3 / 2A02 :	[redacted]

Cost Center: 5R4

SUBJECTIVE PANELS	0.09
M/Y Subtotal for 5R4 / 2A02 :	[redacted]

Cost Center: 5R5

GANNON, THOMAS	0.05
M/Y Subtotal for 5R5 / 2A02 :	[redacted]

Cost Center: 5R6

~~HEARN, JOHN~~	~~0.25~~
HEARN, JOHN	0.5
MARTIN, PETER	0.15
WASHINGTON, ZELITA	0.35
~~WASHINGTON, ZELITA~~	~~0.15~~
M/Y Subtotal for 5R6 / 2A02 :	[redacted]

M/Y Total for 2A02 : [redacted]

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R&D 1994 MANPOWER ALLOCATION BY ACTIVITY

PROG NO	PROG NAME	ACTIVITY		EMPLOYEE	TIME
2	P98	2A03	PAPER SPECIFICATIONS AND CONSOLIDATION		
			Cost Center: 2R1		
				GAINES, OLA	0.05 ~~0.6~~
				PATSKAN, GEORGE	~~0.6~~ 0.6
				M/Y Subtotal for 2R1 / 2A03 :	[redacted]
			Cost Center: 2R2		
				BAKER,G	
				BALIGA, VICKI	
				HANDY, BETTY	
				JENSEN, NANCY	
				MISER, DONALD	
				NAWORAL, JOHN	
				SMITHJR, LEON	
				TORRENCEBENNET, K	
				WOOTEN, JAN	
				YANG, SZU-SUNG	
				ZIMMERMANN, MICHA	
				M/Y Subtotal for 2R2 / 2A03 :	[redacted]
			Cost Center: 5R3		
				BALDWIN, SHERYL	0.7
				M/Y Subtotal for 5R3 / 2A03 :	[redacted]
			Cost Center: 5R4		
				SUBJECTIVE PANELS	0.05
				M/Y Subtotal for 5R4 / 2A03 :	[redacted]
			Cost Center: 5R7		
				BOKELMAN, GORDON	0.25
				FLOYD, BARTON	0.9
				GAUTAM, NAVIN	0.25
				TAFUR, SUSAN	~~0.1~~ 0.2
				M/Y Subtotal for 5R7 / 2A03 :	[redacted]
				M/Y Total for 2A03 :	[redacted]

does this include laundry adhesive?

0.05 OC
0.05 GP.
put in David Mallard

RHD
2R.s this does not include adhesives

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0.05 } OG
0.05 } GP.

put in Dental Material

RHD
SR =
this does not include adhesives

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R&D 1994 MANPOWER ALLOCATION BY ACTIVITY

PROG NO	PROG NAME	ACTIVITY		EMPLOYEE	TIME
2	P98	2A03	PAPER SPECIFICATIONS AND CONSOLIDATION		
			Cost Center: 2R1		
			does this include domestic adhesives??	GAINES, OLA	0.05 ~~0.6~~
				PATSKAN, GEORGE	0.05 ~~0.6~~
				M/Y Subtotal for 2R1 / 2A03 :	1.2
			Cost Center: 2R2		
				BAKER,G	0.5
				BALIGA, VICKI	0.025
				HANDY, BETTY	0.1
				JENSEN, NANCY	0.2 ~~0.1~~
				MISER, DONALD	0.125
				NAWORAL, JOHN	0.05
				SMITHJR, LEON	0.5
				TORRENCEBENNET, K	~~0.1~~ 0.15
				WOOTEN, JAN	0.1
				YANG, SZU-SUNG	0.05
				ZIMMERMANN, MICHA	0.05
				M/Y Subtotal for 2R2 / 2A03 :	1.7
			Cost Center: 5R3		
				BALDWIN, SHERYL	0.7
				M/Y Subtotal for 5R3 / 2A03 :	0.7
			Cost Center: 5R4		
				SUBJECTIVE PANELS	0.05
				M/Y Subtotal for 5R4 / 2A03 :	0.05
			Cost Center: 5R7		
				BOKELMAN, GORDON	0.25
				FLOYD, BARTON	0.9
				GAUTAM, NAVIN	0.25
				TAFUR, SUSAN	~~0.1~~ 0.2
				M/Y Subtotal for 5R7 / 2A03 :	1.5
				M/Y Total for 2A03 :	5.15

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R&D 1994 MANPOWER ALLOCATION BY ACTIVITY

Philip Morris CONFIDENTIAL

PROG NO	PROG NAME	ACTIVITY	
2	P98	2A04	PROJECT GRAIN

	EMPLOYEE	TIME
Cost Center: 2R1		
	PATSKAN, GEORGE	0.031
	SOLANA, RICHARD	0.031
	WILLIAMS, DAVID	0.02
M/Y Subtotal for 2R1 / 2A04 :		0.082
Cost Center: 2R2		
	ARD ATOP	0.1
	DEMIAN, BARBU	0.1
M/Y Subtotal for 2R2 / 2A04 :		0.2
Cost Center: 5R4		
	MAXWELL, HOWARD	0.4
	RUZIAK, JOSEPH	0.3
	SUBJECTIVE PANELS	0.02
	WILLIS, VIVIAN	0.1
	WOODSON, BEVERLEY	0.2
M/Y Subtotal for 5R4 / 2A04 :		1.02
Cost Center: 5R5		
	ATKINSON-BALLOS, D	0.08
M/Y Subtotal for 5R5 / 2A04 :		0.08
M/Y Total for 2A04 :		1.382

Move to 2A05

corrected

Move all this time to 2A05 to 11

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Moved all this time
to 2405
for R&D

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R&D 1994 MANPOWER ALLOCATION BY ACTIVITY

PROG NO	PROG NAME	ACTIVITY		EMPLOYEE	TIME
2	P98	2A04	PROJECT GRAIN		
			Cost Center: 2R1		
				PATSKAN, GEORGE	0.031
				SOLANA, RICHARD	0.031
				WILLIAMS, DAVID	0.02
				M/Y Subtotal for 2R1 / 2A04 :	**0.082**
			Cost Center: 2R2		
				ARD ATOP	0.1
				DEMIAN, BARBU	0.1
				M/Y Subtotal for 2R2 / 2A04 :	**0.2**
			Cost Center: 5R4		
				MAXWELL, HOWARD	0.4
				RUZIAK, JOSEPH	0.3
				SUBJECTIVE PANELS	0.02
				WILLIS, VIVIAN	0.1
				WOODSON, BEVERLEY	0.2
				M/Y Subtotal for 5R4 / 2A04 :	**1.02**
			Cost Center: 5R5		
				ATKINSON-BALLOS, D	0.08
				M/Y Subtotal for 5R5 / 2A04 :	**0.08**
				M/Y Total for 2A04 :	**1.382**

Move to 2A05

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R&D 1994 MANPOWER ALLOCATION BY ACTIVITY

PROG NO	PROG NAME	ACTIVITY		EMPLOYEE	TIME
2	P98	2A05	REDUCED INGREDIENTS		

Cost Center: 1R1

CARCHMAN, RICHARD	0.1
M/Y Subtotal for 1R1 / 2A05 :	**0.1**

Budget Year

Cost Center: 2R1

GP	.031	0.031
SOLANA, RICHARD	.216	= 0.185 + 0.031
WARE, JUDITH	.07	0.077
WILLIAMS, DAVID	.158	= 0.138 + 0.02
M/Y Subtotal for 2R1 / 2A05 :		**0.4**

Cost Center: 2R2

ARD ATOP	0.2
DEMIAN, BARBU	0.5
JENSEN, NANCY	0.1
LAM, KAI	0.5
SUMPTER, TERRY	0.1
M/Y Subtotal for 2R2 / 2A05 :	**1.4**

Cost Center: 5R4

DEANE, KAREN	0.4
HOSKIN, BONNIELEE	0.4
KROUSTALIS, CHRISTO	0.25
PFLUEGER, JAMES	0.75
RUZIAK, JOSEPH	0.6
SHERRON, JAMES	0.1
SPRUILL, DAVID	0.15
SUBJECTIVE PANELS	0.16
SWAIN, JAMES	0.35
TAYLOR, BARBARA	0.9
WILLIS, VIVIAN	0.85
WOODSON, BEVERLEY	0.35
M/Y Subtotal for 5R4 / 2A05 :	**5.26**

Cost Center: 5R5

GANNON, THOMAS	0.5
MONAHAN, BARBARA	0.2
SPRUILL, JANET	0.1
VINSON, LINDA	0.25
WETTLE, LINDA	0.3

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R&D 1994 MANPOWER ALLOCATION BY ACTIVITY

PROG NO	PROG NAME	ACTIVITY	EMPLOYEE	TIME
			M/Y Subtotal for 5R5 / 2A05 :	1.35
		Cost Center: QZ93		
			JACKSONJR, ANDREW	0.35
			M/Y Subtotal for QZ93 / 2A05 :	0.35
			M/Y Total for 2A05 :	8.86

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R&D 1994 MANPOWER ALLOCATION BY ACTIVITY

PROG NO	PROG NAME	ACTIVITY		EMPLOYEE	TIME
2	P98	2A06	CUTTING GEOMETRY		
			Cost Center: 4R1		
				CALLAHAM, WILLIAM	0.1
				M/Y Subtotal for 4R1 / 2A06 :	0.1
			Cost Center: 4R4		
				CASHION, FAY	0.15
				LISBON, DANIEL	0.6
				NEPOMUCENO, JOSE	0.3
				OGLESBYJR, PHILIP	0.2
				M/Y Subtotal for 4R4 / 2A06 :	1.25
			Cost Center: 5R4		
				SHERRON, JAMES	~~0.05~~ 0.1
				~~SPRUILL, DAVID~~	~~0.05~~
				M/Y Subtotal for 5R4 / 2A06 :	0.1
			Cost Center: 5R5		
				ATKINSON-BALLOS, D	0.2
				M/Y Subtotal for 5R5 / 2A06 :	0.2
				M/Y Total for 2A06 :	1.65

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R&D 1994 MANPOWER ALLOCATION BY ACTIVITY

PROG NO	PROG NAME	ACTIVITY		EMPLOYEE	TIME
2	P98	2A07	STRIP DICING		
			Cost Center: 2R2		
				ARD ATOP	0.06
				M/Y Subtotal for 2R2 / 2A07 :	**0.06**
			Cost Center: 4R1		
				CALLAHAM, WILLIAM	0.1
				MOFFITT, ROBERT	0.02
				M/Y Subtotal for 4R1 / 2A07 :	**0.12**
			Cost Center: 4R2		
				ADKINS, WAYNE	0.05
				BANKS, WILLIE	0.05
				BOOKERJR, ALVIN	0.1
				FEE, MARK	0.05
				FLEMING, GREGORY	0.1
				M/Y Subtotal for 4R2 / 2A07 :	**0.35**
			Cost Center: 4R4		
				ARENTS, ROBERT	0.85
				CASHION, FAY	0.15
				FOX, DAVID	0.25
				KLEMMJR, RUSSELL	0.4
				M/Y Subtotal for 4R4 / 2A07 :	**1.65**
			Cost Center: 5R4		
				SHERRON, JAMES	~~0.05~~ 0.10
				~~SPRUILL, DAVID~~	~~0.05~~
				M/Y Subtotal for 5R4 / 2A07 :	**0.1**
			Cost Center: 5R5		
				ATKINSON-BALLOS, D	0.2
				M/Y Subtotal for 5R5 / 2A07 :	**0.2**
				M/Y Total for 2A07 :	**2.48**

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R&D 1994 MANPOWER ALLOCATION BY ACTIVITY

PROG NO	PROG NAME	ACTIVITY		EMPLOYEE	TIME
2	P98	2A08	PRODUCT 98 BUSINESS SYSTEMS		
			Cost Center: 4R1		
				MAHER, MICHAEL	1
				M/Y Subtotal for 4R1 / 2A08 :	1
			Cost Center: 4R3		
				DOBB, DEBRA	0.2
				LIEBERMAN, PAMELA	0.2
				NICHOLS, WALTER	0.65
				M/Y Subtotal for 4R3 / 2A08 :	1.05
			Cost Center: 4R4		
				VANMALSSEN, MARK	0.6
				M/Y Subtotal for 4R4 / 2A08 :	0.6
			Cost Center: 5R1		
				COX, RICHARD	0.5
				M/Y Subtotal for 5R1 / 2A08 :	0.5
				M/Y Total for 2A08 :	3.15

✓ Correct
R. Cox

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R&D 1994 MANPOWER ALLOCATION BY ACTIVITY

PROG NO	PROG NAME	ACTIVITY		EMPLOYEE	TIME
2	P98	2A09	ACOUSTIC RANDOMIZATION		
			Cost Center: 4R1		
				CALLAHAM, WILLIAM	0.05
				MOFFITT, ROBERT	0.02
				M/Y Subtotal for 4R1 / 2A09 :	**0.07**
			Cost Center: 4R2		
				COSNER, RICHARD	0.5
				MCCAFFERTYII, HUGH	0.2
				M/Y Subtotal for 4R2 / 2A09 :	**0.7**
			Cost Center: 4R4		
				CASHION, FAY	0.05
				FOX, DAVID	0.05
				KLEMMJR, RUSSELL	0.1
				TOERNE, MARY	0.3
				M/Y Subtotal for 4R4 / 2A09 :	**0.5**
			Cost Center: 5R4		
				~~SHERRON, JAMES~~	~~0.05~~
				~~SPRUILL, DAVID~~	~~0.05~~ 0.10
				M/Y Subtotal for 5R4 / 2A09 :	**0.1**
			Cost Center: 5R5		
				ATKINSON-BALLOS, D	0.05
				M/Y Subtotal for 5R5 / 2A09 :	**0.05**
				M/Y Total for 2A09 :	**1.42**

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R&D 1994 MANPOWER ALLOCATION BY ACTIVITY

PROG NO	PROG NAME	ACTIVITY		EMPLOYEE	TIME
2	P98	2A10	BRICA STEAM TUNNEL IMPLEMENTATION		
			Cost Center: 2R2		
				ARD ATOP	0.6
				CALLICUTT, CHARLEN	0.3
				PIEROTTI, JOSEPH	0.4
				M/Y Subtotal for 2R2 / 2A10 :	[illegible]
			Cost Center: 4R1		
				CALLAHAM, WILLIAM	0.2
				M/Y Subtotal for 4R1 / 2A10 :	[illegible]
			Cost Center: 4R2		
				BANKS, WILLIE	0.05
				BOOKERJR, ALVIN	0.1
				FEE, MARK	0.05
				FLEMING, GREGORY	0.1
				PROFFITT, SAMUEL	0.1
				M/Y Subtotal for 4R2 / 2A10 :	[illegible]
			Cost Center: 4R4		
				CASHION, FAY	0.2
				FOX, DAVID	0.25
				KLEMMJR, RUSSELL	0.2
				LISBON, DANIEL	0.4
				MULLINS, ROBERT	0.4
				NEPOMUCENO, JOSE	0.2
				OGLESBYJR, PHILIP	0.2
				M/Y Subtotal for 4R4 / 2A10 :	[illegible]
			Cost Center: 5R4		
				~~SHERRON, JAMES~~	~~0.3~~
				SPRUILL, DAVID	~~0.3~~ 0.160
				M/Y Subtotal for 5R4 / 2A10 :	[illegible]
			Cost Center: 5R5		
				ROCKWELL, DAVID	0.5
				M/Y Subtotal for 5R5 / 2A10 :	[illegible]
				M/Y Total for 2A10 :	[illegible]

Source: https://www.industrydocuments.ucsf.edu/docs/mxcl0000

R&D 1994 MANPOWER ALLOCATION BY ACTIVITY

PROG NO	PROG NAME	ACTIVITY		EMPLOYEE	TIME
2	P98	2A11	INDIVIDUAL COMPONENT PROCESSING		
			Cost Center: 2R2		
				ARD 7-9	1.2
				ARD ATOP	0.3
				HARWARD, CHARLES	0.6
				KURTH, PATRICIA	0.8
				LAM, KAI	0.1
				MARTIN, BOBBY	0.5
				STAGG, DEBORAH	0.3
				M/Y Subtotal for 2R2 / 2A11 :	3.8
			Cost Center: 3R3		
				BROWNJR, LEONARD	~~0.25~~ 0.10
				HAYES, CYNTHIA	0.15
				MORRISETTE, E	0.1
				M/Y Subtotal for 3R3 / 2A11 :	0.5
			Cost Center: 4R1		
				CALLAHAM, WILLIAM	0.1
				MOFFITT, ROBERT	0.05
				M/Y Subtotal for 4R1 / 2A11 :	0.15
			Cost Center: 4R2		
				ADKINS, WAYNE	0.3
				BANKS, WILLIE	0.1
				BOOKERJR, ALVIN	0.3
				FEE, MARK	0.1
				FLEMING, GREGORY	0.6
				OLIVER, KEITH	0.3
				PROFFITT, SAMUEL	0.3
				PROFFITT, WILLIAM	0.3
				M/Y Subtotal for 4R2 / 2A11 :	2.3
			Cost Center: 4R3		
				DOBB, DEBRA	0.1
				M/Y Subtotal for 4R3 / 2A11 :	0.1
			Cost Center: 4R4		
				ARENTS, ROBERT	0.15
				CASHION, FAY	0.35

2025602005

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R&D 1994 MANPOWER ALLOCATION BY ACTIVITY

PROG NO	PROG NAME	ACTIVITY	EMPLOYEE	TIME
			FOX, DAVID	0.15
			GOLOB, DAVID	0.7
			KLEMMJR, RUSSELL	0.1
			NEPOMUCENO, JOSE	0.4
			OGLESBYJR, PHILIP	0.5
			PITTSJR, ROBLEY	0.85
			TOERNE, MARY	0.7
			VANMALSSEN, MARK	0.25
			WOODJR, CLIFTON	0.7
			M/Y Subtotal for 4R4 / 2A11 :	[redacted]
			Cost Center: 5R4	
			SHERRON, JAMES	~~0.1~~ 0.3
			~~SPRUILL, DAVID~~	~~0.2~~
			M/Y Subtotal for 5R4 / 2A11 :	[redacted]
			Cost Center: 5R5	
			ROCKWELL, DAVID	0.3
			M/Y Subtotal for 5R5 / 2A11 :	[redacted]
			M/Y Total for 2A11 :	[redacted]

2025602006

Source: https://www.industrydocuments.ucsf.edu/docs/mxcl0000

R&D 1994 MANPOWER ALLOCATION BY ACTIVITY

PROG NO	PROG NAME	ACTIVITY		EMPLOYEE	TIME
2	P98	2A12	LOW WEIGHT CIG DESIGN		
			Cost Center: 2R2		
				ARD 7-9	1.5
				ARD ATOP	1.5
				LYONS-HART, JIMMY	0.03
				WOOTEN, JAN	0.15
				M/Y Subtotal for 2R2 / 2A12 :	3.18
			Cost Center: 2R5		
				HEMPFLING, WALTER	0.15
				NIXON, GERRY	0.02
				M/Y Subtotal for 2R5 / 2A12 :	0.17
			Cost Center: 3R3		
				CHAN, WOONTUNG	1
				DOUGLAS, DAVID	0.5
				HAUT, STEPHEN	0.25
				HAYES, CYNTHIA	0.52
				IZAC, RICHARD	0.5
				KAISER, RALPH	0.7
				KEENE, CAROLYN	0.5
				KRAUSS, MARC	1
				LEWISJR, WILLIE	0.7
				MCRAE, DOUGLAS	0.08
				MORRISETTE, E	0.3
				~~PENN, JAMES~~	~~0.25~~
				SHULLEETA, MARIA	1
				WESTIII, GEORGE	1
				M/Y Subtotal for 3R3 / 2A12 :	[illegible]
			Cost Center: 3R4		
				BASAK, ARUP	1
				CHEN, PEISHI	0.9
				GANERIWALA, SUREN	1
				M/Y Subtotal for 3R4 / 2A12 :	2.9
			Cost Center: 4R3		
				CREWS, TIMOTHY	0.6
				DRISCOLL, DENNIS	0.6

2025602007

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